**Project Descriptions**

**Project 1 Supplier Knowledge and Heat Map**
- Analyze supplier’s past POs to get info on which services suppliers provide and which locations they work.
- Identify gaps in available suppliers across regions and expenditure types.
- Heat Map – tool for project managers to help with supplier selection.

**Project 2 Vendor Information Refresh and Sustainability Reporting**
- Analyze current levels of supplier knowledge.
- Use new qualifications forms to update supplier info and gather missing info where necessary, prioritizing key suppliers.
- Incorporate basic sustainability questionnaire into supplier qualification process.

**Results**

**Project 1 Service Vendors Heat Map**
- 185 suppliers assessed.
- Gathered supplier data from over 500 commercial solar projects 2015-2018.

**Project 2 Vendor Information Refresh/Sustainability**
- Supplier qualification forms updated with added Sustainability Questionnaire.
- TBD number of suppliers updated.
- Sustainability Metrics – high impact examples: Supplier Diversity and Conflict Minerals.

**Fellow Experience**

**Successful Strategies:**
- Short-term data accuracy and process efficiency improvements.
- Long-term Procurement value progress.

**Program Expansion:**
- New expenditure types tagging will allow for supplier knowledge to be updated in real time.
- Supplier knowledge database.
- Continue regular vendor info updating.
- Expand/adapt sustainability questionnaire.

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